

DESCRIPTION	2010 Budget	2010 Actual	2011 Budget	2012 Budget Request	\$ Change	% Change
DUES INCOME						
Dues - Property Owners	\$ 2,771,132	\$ 2,474,094	\$ 2,855,498	\$ 2,941,124	85,626	3.0%
Dues - Judgment Collections	\$ -	\$ -	\$ -		-	0.0%
Dues - Deconsolidated Lots	\$ -	\$ 5,345	\$ -		-	0.0%
Dedicated to Roads	\$ (235,176)	\$ (147,278)	\$ (238,847)	\$ (274,173)	(35,326)	14.8%
Dedicated to Lake	\$ (229,105)	\$ (151,181)	\$ (229,204)	\$ (257,483)	(28,279)	12.3%
Reserve Allocation from 3% increase	\$ -	\$ -	\$ (79,600)		79,600	-100.0%
Dedicated to MR&R (orig \$17 per lot)	\$ (78,778)	\$ (50,642)	\$ (64,904)	\$ (83,633)	(18,729)	28.9%
					-	0.0%
DUES INCOME	\$ 2,228,073	\$ 2,130,338	\$ 2,242,943	\$ 2,325,835	82,892	3.7%
TENANT FEE INCOME						
Annual Tenant Fee	\$ 95,680	\$ 88,729	\$ 117,029	\$ 120,540	3,511	3.0%
Tenant Registration Fee	\$ 6,000	\$ 6,750	\$ 6,750	\$ 6,953	203	3.0%
Tenant Associates	\$ 2,700	\$ 2,700	\$ 3,000	\$ 3,090	90	3.0%
Social Associates	\$ -	\$ -	\$ 2,970	\$ 3,000	30	1.0%
TENANT/SOCIAL FEE INCOME	\$ 104,380	\$ 98,179	\$ 129,749	\$ 133,582	3,833	3.0%
Allowance for Uncollectable				\$ (120,000)	(120,000)	0.0%
FINANCE CHARGE INCOME						
Monthly Member Fee	\$ 43,000	\$ 39,543	\$ 28,000	\$ 37,000	9,000	32.1%
Finance Charges	\$ 45,000	\$ 59,264	\$ 36,000	\$ 48,000	12,000	33.3%
FINANCE CHARGE INCOME	\$ 88,000	\$ 98,807	\$ 64,000	\$ 85,000	21,000	32.8%
NET DUES & FEES	\$ 2,420,453	\$ 2,327,324	\$ 2,436,692	\$ 2,424,417	(12,275)	-0.5%

OTHER INCOMES & RELATED EXPENSES	2010 Budget	2010 Actual	2011 Budget	2012 Budget Request	\$ Change	% Change
OTHER INCOME						
INVESTMENT INCOME & INTEREST						
ERA Investment Income	\$ 290,000	\$ 313,526	\$ 290,000	280,000	(10,000)	-3.4%
					-	0.0%
INTEREST INCOME						
Roads Account		\$ 2,305	\$ 2,305	2,000	(305)	-13.2%
MR&R Account		\$ 5,609	\$ 5,609	5,000	(609)	-10.9%
FEE INCOMES						
New Home Fees	13700	\$ 13,690	\$ 13,700	\$ 6,845	(6,855)	-50.0%
Home Renovation Fees	7500	2,500	7,500	2,500	(5,000)	-66.7%
Dredging Income	0	2,150	2,150	2,150	-	0.0%
Property Transfer Fee	81250	122,152	81,250	115,000	33,750	41.5%
PTF Interest on account	2500	2,500	2,500	2,500	-	0.0%
Comcast Equip Grant			20,000		(20,000)	-100.0%
Improved Property Fees 4,187 lots @ \$ 175.	623004	626,778	735,000	732,725	(2,275)	-0.3%
TOTAL OTHER INCOMES		\$ 1,091,210	\$ 1,160,014	\$ 1,148,720	(11,294)	-1.0%
ALLOCATIONS TO RESERVES FUNDS						
ERA Investment Income						
Allocated to Roads Reserve	\$ (75,000)	\$ (75,000)	\$ (75,000)	\$ (30,000)	45,000	-60.0%
Allocated to MR&R Reserve		(150,000)	(215,000)	(175,000)	40,000	-18.6%
New Home / Home Renovation Fees						
Allocated to Roads Reserve	(21,200)	(16,190)	(21,200)	(9,345)	11,855	-55.9%
Dredging Income to LHSWM Reserve		(2,150)	(2,150)	(2,150)	-	0.0%
Interest Income to Roads Reserve		(2,305)	(2,305)	(2,000)	305	-13.2%
Interest Income to MR&R Reserve		(5,609)	(5,609)	(5,000)	609	-10.9%
Property Transfer Fee to PTF Fund		(81,250)	(81,250)	(115,000)	(33,750)	41.5%
PTF Interest to PTF Fund		(2,500)	(2,500)	(2,500)	-	0.0%
ALLOCATIONS TO RESTRICTED FUNDS						
Grant to Comcast Equipment Fund			(20,000)			-100.0%
Improved Property Fees to IPF Fund	(670,000)	(640,174)	(735,000)	(732,725)	2,275	-0.3%
TOTAL ALLOCATED FROM OTHER INCOMES			\$ (1,160,014)	\$ (1,073,720)	86,294	-7.4%
UNALLOCATED			\$ -	\$ 75,000		

ADMINISTRATION

DESCRIPTION	GL Acct	2010 Budget	2010 Actual	2011 Budget	12 Mos		\$ Change	% Change
					"@ 8/1/2011 Actual	2012 Budget Request		
Miscellaneous Income	3090	2,700	3,136	3,000	3,136	3,000	-	0.0%
Interest Income	3110	1,000	2,447	3,000	2,447	3,000	-	0.0%
TOTAL INCOME		3,700	5,583	6,000	5,583	6,000	-	0.0%
Salaries - Regular	5510	535,335	506,310	\$ 501,821	514,395	501,821	(0)	0.0%
Salaries - Overtime	5520	2,400	1,002	1,000	3,219	4,000	3,000	300.0%
Salaries - Sick Leave	5525		3,530		4,730	25,000	25,000	
Payroll Taxes	5530	42,284	39,610	39,810	39,350	39,810	-	0.0%
Worker's Comp.	5540	11,180	14,712	7,671	26,460	13,148	5,477	71.4%
Health/Life Benefits	5550	44,781	40,909	41,217	44,550	43,614	2,397	5.8%
401K Retirement	5560	8,636	9,418	9,124	19,712	9,193	69	0.8%
Departmental Adjustments	5580	-	11,426	-	-	-	-	0.0%
TOTAL PAYROLL EXPENSE		644,616	626,917	600,643	652,416	636,586	35,943	6.0%
Training/Conferences	5710	7,500	3,217	6,500	1,233	4,500	(2,000)	-30.8%
Dues/Subscriptions	5720	3,000	4,172	4,000	3,333	4,000	-	0.0%
Public Relations	5985	1,000	356	600	356	600	-	0.0%
Advertising-Personnel	5960	1,000	460	1,000	582	1,000	-	0.0%
Telephone	5910	10,000	11,196	11,000	9,523	7,500	(3,500)	-31.8%
Metered Postage	5920	10,000	12,539	11,000	9,132	11,000	-	0.0%
Member Mailings	5930	22,000	18,229	21,000	25,320	21,000	-	0.0%
Copy Machine Expense	5940	10,000	7,367	9,000	7,483	9,000	-	0.0%
Printing	5950	2,600	1,763	2,600	4,681	2,600	-	
Accounting Software Service Annual						16,500		
Office Supplies	5970	10,000	8,495	8,500	9,551	8,500	-	0.0%
Bad Check Expense	5980	-	4	-	-	-	-	0.0%
Collections Expense	5990	1,000	180	600	420	600	-	0.0%
BOD/Committee Resources	8725	5,000	217		111		-	0.0%
BOD Misc. Exp.		1,000	345	500	-	500	-	0.0%
Board Approved Community Activities	9018	13,902	17,304	13,908	8,591	15,000	1,092	7.9%
Broadcast Committee		2,000	1,955	2,000	1,602	2,000	-	0.0%
Board Approved Programs	5975	6,000	3,000	3,000	-	3,000	-	0.0%
Miscellaneous Expense	5995	1,000	910	800	824	800	-	0.0%
TOTAL ADMINISTRATIVE EXPENSE		107,002	91,709	96,008	82,742	108,100	12,092	12.6%
Gas & Oil Expense	6010	1,500	864	1,200	343	1,200	-	0.0%
TOTAL TRANSPORTATION EXPENSE		1,500	864	1,200	343	1,200	-	0.0%
Electricity	6210	35,000	29,774	31,000	30,367	4,600	(26,400)	-85.2%
Water & Sewer	6230	5,000	6,697	7,500	4,726		(7,500)	-100.0%
TOTAL UTILITIES EXPENSE		40,000	36,471	38,500	35,093	4,600	(33,900)	-88.1%

ADMINISTRATION

DESCRIPTION	GL Acct	2010 Budget	2010 Actual	2011 Budget	12 Mos		\$ Change	% Change
					"@ 8/1/2011 Actual	2012 Budget Request		
Cleaning Supplies		4,800	3,700	4,800	91	4,800	-	0.0%
Parts/Outside Labor (Computers)	7220	30,500	32,453	33,500	35,550	30,000	(3,500)	-10.4%
Equipment Rental	7235	20,475	20,606	23,140	20,438	23,140	-	0.0%
Pest Control	8710	630	636	650	689	650	-	0.0%
Trash Collection	8660	2,700	2,814	3,044	1,040	3,044	-	0.0%
Other Supplies/Materials	7240	500	-	-	-	-	-	0.0%
TOTAL R & M EXPENSE		59,605	60,209	65,134	57,808	61,634	(3,500)	-5.4%
Non-Cap. Furn & Fixtures	8020	1,500	99	1,100	261	1,100	-	0.0%
Non-Cap Equipment	8030	2,000	1,907	1,700	3,549	1,700	-	0.0%
TOTAL NON-CAP PURCHASES		3,500	2,006	2,800	3,810	2,800	-	0.0%
Insurance	8510	75,000	81,301	77,000	72,794	12,000	(65,000)	-84.4%
Property Taxes	8520	15,000	16,356	15,000	26,292	20,000	5,000	33.3%
Permits and Licenses	8530	900	151	700	-	700	-	0.0%
Accounting Fees	8540	21,000	20,000	21,000	20,177	21,000	-	0.0%
Legal Fees	8550	13,500	39,903	13,500	7,186	30,000	16,500	122.2%
Pension Fees	8560	4,900	5,140	4,900	2,019	4,900	-	0.0%
Donations		20,000	20,000	20,000	20,000	25,000	5,000	25.0%
Consulting Fees	8570	3,500	20,050	3,500	7,298	3,500	-	0.0%
TOTAL PROFESSIONAL SERVICES		153,800	202,901	155,600	155,766	117,100	(38,500)	-24.7%
Human Resources	8620	5,500	2,450	3,000	1,770	3,000	-	0.0%
Credit Card Expense	8360	10,500	17,854	16,000	3,282	16,000	-	0.0%
Contingency Fund	8610	8,000	10,393	9,000	9,854	9,000	-	0.0%
TOTAL FUNDS		24,000	30,697	28,000	14,906	28,000	-	0.0%
TOTAL OPERATING EXPENSE		1,034,023	1,051,774	987,885	1,002,884	960,020	(27,865)	-4.5%
Depreciation Expense		35,603	33,023	34,407	4,596	2,809	(31,598)	-91.8%
TOTAL DEPRE/MAINT.		35,603	33,023	34,407	4,596	2,809	(31,598)	-91.8%
TOTAL ADMINISTRATION EXPENSES		1,069,626	1,084,797	1,022,292	1,007,480	962,829		
NET INCOME/<LOSS>		(1,065,926)	(1,079,214)	(1,016,292)	(1,001,897)	(956,829)		

MAINTENANCE

DESCRIPTION	GL Acct	2010 Budget	2010 Actual	2011 Budget	2012 Budget Request	\$ Change	% Change
Topography Fees		-	500	500	500	-	0.0%
Mailbox Income		7,000	5,322	6,300	6,000	(300)	-4.8%
Miscellaneous Income		0		200	300	100	50.0%
TOTAL INCOME		7,000		7,000	6,800	(200)	-2.9%
Salaries - Regular	5510	402,009	322,149	391,955	409,510	17,555	4.5%
Salaries - Overtime	5520	-	11,727	-			0.0%
Salaries - Sick Leave	5525		7,013				
Payroll Taxes	5530	32,927	26,944	32,166	33,932	1,766	5.5%
Worker's Comp.	5540	8,361	9,820	16,616	10,729	(5,887)	-35.4%
Health/Life Benefits	5550	34,723	28,620	30,898	49,587	18,689	60.5%
401K Retirement	5560	5,897	6,172	6,452	6,771	319	4.9%
TOTAL SALARIES		483,917	412,445	478,087	510,529	32,442	6.8%
Office Ezpenses							
Telephone	5910	5,000	10,511	7,500	6,000	(1,500)	-20.0%
Office Supplies/Misc	5970	2,500	1,056	1,900	1,000	(900)	-47.4%
TOTAL ADMIN EXPENSES		7,500	11,567	9,400	7,000	(2,400)	-25.5%
Transportation							
Gas & Oil Expense	6010	17,500	14,430	19,000	20,000	1,000	5.3%
Vehicle Repair & Maint	6020	7,000	11,459	8,325	9,000	675	8.1%
Vehicle Taxes/Licenses	6030	900	1,223	1,125	1,200	75	6.7%
TOTAL TRANSPORTATION		25,400	27,112	28,450	30,200	1,750	6.2%
Utilities							
Electricity	6210	2,800	2,776	2,800	3,000	200	7.1%
Water & Sewer	6230	1,300	1,521	1,725	2,000	275	15.9%
LP Gas	6240	1,300	1,705	1,700	2,000	300	17.6%
TOTAL UTILITIES		5,400	6,002	6,225	7,000	775	12.4%

DESCRIPTION	GL Acct	2010 Budget	2010 Actual	2011 Budget	2012 Budget Request	\$ Change	% Change
Equip Lease Obligations							
Capital Lease Track Loader					13,422		
Capital Lease Toro Groundsmaster					8,639		
TOTAL EQUIP LEASES					22,060		
Insurance							
Mobile Equipment Equipment					19,000	19,000	0.0%
Commercial Auto Coverages					22,000	22,000	0.0%
TOTAL INSURANCE					41,000		
Equipment & Other Expenses							
Mailbox Expense	8640	4,000	5,820	5,400	5,400	-	0.0%
Parts/Outside Labor	7220	12,000	22,019	15,000	15,000	-	0.0%
Service Contract Expense		600	595	600	600	-	0.0%
Cleaning and Janitorial	6460	-	3,203	-	3,000	3,000	0.0%
Fuels and Lubricants	7210	5,000	10,675	9,000	9,000	-	0.0%
Equipment Rental	7235	1,500		2,300	2,300	-	0.0%
Other Supplies/Materials	7240	1,800	2,324	2,400	2,400	-	0.0%
Non-Cap Tools/Equip	8010	5,500	3,720	5,200	3,600	(1,600)	-30.8%
EQUIP & NON-CAP EXPENSE		30,400	48,356	39,900	41,300	1,400	3.5%
Uniforms Expense	8320	2,500	829	2,500	2,500	-	0.0%
Safety Expenses		1,800	2,977	1,800	2,000	200	11.1%
TOTAL OTHER EXPENSES		4,300	3,806	4,300	4,500	200	4.7%
TOTAL OPERATING EXPENSES		556,917	509,288	566,362	663,589	97,227	17.2%
Distribution							
From Restricted / Reserves							
Credit from Weather Fund		(5,000)		(5,000)	(10,000)	(5,000)	100.0%
Credit for Dredging Program		(35,805)		(39,990)	(58,400)	(18,410)	46.0%
Labor Credit for Roads Drainage					(22,500)	(22,500)	0.0%
Labor Credit for LHSWM BMP Program		(38,514)		(27,613)	(34,200)	(6,587)	23.9%

MAINTENANCE

DESCRIPTION	GL Acct	2010 Budget	2010 Actual	2011 Budget	2012 Budget Request	\$ Change	% Change
From CPC operating Budget							
Labor Credit for Common Property					(\$495,512)		
Credit from CPC for Equip.Expenses					(15,000)		
Credit From Reserve							
Beaches - General Allowance	MR&R				(15,000)		
Playgrounds - General Allowance	MR&R				(5,000)		
Equipment Expense					(30,000)		
		(79,319)		(72,603)	(685,612)		
Depreciation Expense *		19,000		17,401	47,984	30,583	175.8%
DEPRECIATION EXPENSE		19,000	-	17,401	47,984	30,583	175.8%
TOTAL EXPENSES		496,598	509,288	511,160	25,961	(485,199)	-94.9%
NET PROFIT/<LOSS>		(489,598)	(509,288)	(504,160)	(19,161)	484,999	-96.2%

* Note: Adjusted for CPCC

COMMON PROPERTY CENTER

DESCRIPTION	GL Acct	2011 Budget	2012 Budget Request	\$ Change	% Change
Restaurant Leasee					
Ashlawn Grill	102-3100	16,800	16,800	-	0.0%
Eagles Nest		4,250	4,000	(250)	-5.9%
Pool Snack Bar		2,625	2,000	(625)	-23.8%
Vending Commissions	102-3090		1,000	1,000	0.0%
Room Rental	123-3940	3,700	3700	-	0.0%
Campgrounds Storage	124-3400	2,000	2000	-	0.0%
Cable Income	121-3090	130,000	130000	-	0.0%
Boat Registration 75%	124-3450	77,250	75000	(2,250)	-2.9%
TOTAL INCOME		236,625	\$234,500	(2,125)	-0.9%
Utilities					
Electricity					
Clubhouse & Snack Bar		n/a	25,500		
Eagles Nest		n/a	6,000		
Bathrooms, Outdoor Lights & Ors		n/a	3,500		
Total Electricity		n/a	\$35,000		
Water & Sewer					
Clubhouse & Snack Bar		n/a	24,000		
Eagles Nest		n/a	1,000		
Bathrooms & Ors		n/a	5,000		
Total Water & Sewer		n/a	\$30,000		
LP Gas					
Clubhouse Fireplace		n/a	300		
Total LP Gas		n/a	\$300		
Trash					
Clubhouse & Snack Bar		n/a	3,000		
Maintenance		n/a	6,500		
Eagles Nest		n/a	1,700		
Common Areas		n/a	1,500		
Total Trash		n/a	\$12,700		
TOTAL UTILITIES		n/a	\$78,000		

COMMON PROPERTY CENTER

DESCRIPTION	GL Acct	2011 Budget	2012 Budget Request	\$ Change	% Change	
Insurance						
Property Coverages			16,500			
TOTAL INSURANCE			\$16,500			
Common Property Expenses						
Landscaping/Treework	7400/5	15,000	\$20,000	5,000	33.3%	
Materials						
Lumber	7310	750	750	-	0.0%	
Paint and Hardware	7325	1,800	1,800	-	0.0%	
Sand	7340	3,500	4,000			
Lime	7390	-	-	-	0.0%	
Other Supplies/Materials	7440	1,000	1,000	-	0.0%	
TOTAL MATERIALS		7,050	\$7,550	500	7.1%	
Fleet Maintenance						
Oil Change Lubrications Tire Rotation Winterization						
Brakes & et.			\$28,429			Maint. Credit
Credit From Security			(7,500)			\$ 18,030
TOTAL FLEET MAINTENANCE EXPENSE			\$20,929			
Outside Common Maintenance						
Grounds Custodial			\$ 60,859			
Grounds Mowing		n/a	\$ 26,786			
Leaves			\$ 41,529			
Trees			\$ 46,391			
Trash						
Campground Expenses		-	-			
Credit from IPF			(25,000)			
TOTAL COMMON GROUNDS LABOR EXP			\$150,565			\$ 175,564

COMMON PROPERTY CENTER

DESCRIPTION	GL Acct	2011 Budget	2012 Budget Request	\$ Change	% Change
Facilities Maint			75,413		
Lighting Expenses					
Plumbing					
Electrical					
Painting					
Signage					
Carpentry					
TOTAL FACILITIES MAINTENANCE			\$75,413		\$ 75,413
Drainage & Erosion Control					
Drainage/Erosion Control	7420		89,099		
TOTAL DRAINAGE & EROSION CONTROL			\$89,099		\$ 89,099
Building Custodial Maintenance					
Building Custodial Labor			\$ 81,846		
Cleaning Materials	6460		7500		
Janitorial					
TOTAL BUILDING CUSTODIAL EXP			\$89,346		\$81,846
Unforeseen Events					
Unforeseen Event			10,000		
TOTAL UNFORSEEN EVENTS			\$10,000		\$10,000
Materials / Outside Contracts					
Lighting Expenses	6421	2,300	2,500	200	8.7%
Outdoor Lighting			2,500		
Plumbing	6410	3,000	3,000	-	0.0%
Electrical	6420	4,600	4,000	(600)	-13.0%
Painting	6430	1,000	1,000	-	0.0%
Signage	6436	2,100	3,000	900	42.9%
Carpentry	6440	1,100	1,100	-	0.0%
HVAC	6450	9,000	9,000	-	0.0%
Furnishings	6465	-	1,000	1,000	0.0%
Elevator	8645	2,300	3,100	800	34.8%
Fire Extinguisher	8655	2,060	2,060	-	0.0%
TOTAL MATERIALS			\$32,260		

COMMON PROPERTY CENTER

DESCRIPTION	GL Acct	2011 Budget	2012 Budget Request	\$ Change	% Change
Miscellaneous					
Equipment Rental PortSans	7235	3,600	3650	50	1.4%
Fire Hydrants/Testing	8655	1,500	2,000	500	33.3%
Disposal	8660	1,488	1,500	12	0.8%
Dam/Spillway Expense	8670	-	4,000	4,000	0.0%
Dam / Impound Insp Exp			2,500		
Pest Control	8710	1,000	2,000	1,000	100.0%
Wildlife Program	8680	-	4,000	4,000	0.0%
Safety Items		5,000	5,000	-	0.0%
Lake Navigation / Safety		5,000	5,000	-	0.0%
Miscellaneous	6495	-	500	500	0.0%
TOTAL MISCELLANEOUS			\$30,150		
Credit from LHSWM Dredging			(33,300)		
Credit from MR&R for Beach Allowances			(15,000)		
Credit from MR&R for Playgrounds Allowances			(5,000)		
TOTAL RESERVE ALLOWANCES			(\$20,000)		
TOTAL MAINTENANCE EXP			\$607,312		
Depreciation Expense			223,328		
DEPRECIATION EXPENSE			\$223,328		
TOTAL EXPENSES			(\$830,640)		
LESS INCOME			\$234,500		
NET PROFIT/<LOSS>			(\$596,140)	Maint. Credit	\$458,953

DESCRIPTION	GL Acct	2010 Budget	2010 Actual	2011 Budget	2012 Budget Request	\$ Change	% Change
MARINA, LAKE, BEACHES, MISC REC							
Marina Gas Sales	3410	80,000	84,731	81,870	90,000	8,130	9.9%
Marina Supplies Sales	3420	5,500	277	200	500	300	150.0%
Ice Sales	3455	650	646	650	675	25	3.8%
Propane Sales	3460	15,000	14,597	15,000	15,000	-	0.0%
Batteries	3451		3,115	3,700	4,000	300	8.1%
Oils	3452		1,721	1,600	1,500	(100)	-6.3%
Bait Sales	3465	1,000	886	1,000	1,000	-	0.0%
TOTAL INCOME		102,150	105,973	104,020	112,675	8,655	8.3%
Gas Purchases	1470	74,400	80,241	74,400	85,000	10,600	14.2%
Marina Supplies	1480	4,565	184	166	200	34	20.5%
Ice Expenses	1495	442	447	442	650	208	47.1%
Propane Expenses	1500	12,600	10,515	12,600	12,600	-	0.0%
Batteries	1510		2,882	3,000	3,200	200	6.7%
Oils	1515		1,318	1,399	1,300	(99)	-7.1%
Bait	1525	630	751	630	700	70	11.1%
TOTAL COST OF SALES		92,637	96,338	92,637	103,650	11,013	11.9%
NET SALES		9,513	9,635	11,383	9,025	(2,358)	-20.7%
Annual Slip Rental		44,715	45,732	44,425	55,345	10,920	24.6%
Boat/Trailer Storage		19,900	16,799	19,900	20,000	100	0.5%
Boat Registration 25%**		24,958	25,647	24,563	25,750	1,188	4.8%
OTHER INCOME		89,573	88,178	88,888	101,095	12,208	13.7%
TOTAL INCOME		99085.75	97813.25	100270.5	110120	9,850	9.8%
Salaries - Regular	5510	45,472	42,860	45,425	\$ 41,797	(3,628)	-8.0%
Salaries - Overtime	5520	-	-	-	-	-	0.0%
Payroll Taxes	5530	3,785	-	3,822	\$ 3,677	(145)	-3.8%
Worker's Comp.	5540	945	3,486	1,740	\$ 1,095	(645)	-37.1%
Health/Life Benefits	5550	4,177	1,237	4,177	\$ 4,116	(61)	-1.5%
401K Retirement	5560	624	4,241	624	\$ 543	(81)	-13.0%
Benefits Plus		-	626	-	-	-	0.0%
TOTAL PAYROLL EXPENSES		55,003	52,450	55,788	51,228	(4,560)	-8.2%

DESCRIPTION	GL Acct	2010 Budget	2010 Actual	2011 Budget	2012 Budget Request	\$ Change	% Change
Telephone	5910	1,000	1,058	1,000	1,200	200	20.0%
Copy Machine Expense	5940	50	26	50	50	-	0.0%
Printing	5950	1,967	1,860	1,967	2,000	33	1.7%
Office Supplies	5970	500	103	200	200	-	0.0%
Miscellaneous	5995	-	157	158	100	(58)	-36.7%
TOTAL ADMINISTRATIVE EXPENSES		3,517	3,204	3,375	3,550	175	5.2%
Electricity		7,100	6,406	7,100	2,500	(4,600)	-64.8%
Water & Sewer		4,000	4,614	5,000	1,000	(4,000)	-80.0%
LP Gas		3,800	4,836	5,000	4,000	(1,000)	-20.0%
TOTAL UTILITIES		14,900	15,856	17,100	7,500	(9,600)	-56.1%
Cleaning Supplies	6460	950	838	900	900	-	0.0%
Trash Collection		2,850	2,079	1,708	2500	792	46.4%
Other Supplie/Materials	7240	-		350	500	150	42.9%
TOTAL SUPPLIES		3,800	2,917	2,958	3,900	942	31.8%
Insurance @ 2.5%	8510				5,354	5,354	0.0%
Non-Cap. Small Appliances	8030	500	133	500	500	-	0.0%
Uniforms		250		250	250	-	0.0%
Cash (Over)/Short		-		-		-	0.0%
Credit Card Expense		4,500	5,625	4,500	4,000	(500)	-11.1%
TOTAL OTHER EXPENSES		5,250	5,758	5,250	4,750	(500)	-9.5%
						-	0.0%
TOTAL OPERATING EXPENSE		82,470	80,185	84,471	70,928	(13,543)	-16.0%
Depreciation Expense *		6,695	6,695	6,695	17,402	10,707	159.9%
TOTAL DEPRE./MAINT.		6,695	6,695	6,695	17,402	10,707	159.9%
TOTAL EXPENSES		89,165	86,880	91,166	88,330	(2,836)	-3.1%
NET INCOME/<LOSS>		9,921	10,933	9,104	21,790		

* Note: Adjusted for CPCC

** Boat Registration 25% Marina 75% CPCC

DESCRIPTION	GL Acct	2010 Budget	2010 Actual	2011 Budget	2012 Budget Request	\$ Change	% Change
Pool - Daily/Guest Fee	3310	20,000	18,428	20,000	19000	(1,000)	-5.0%
Pool - Annual Fee	3320	41,000	31,724	31,000	33000	2,000	6.5%
Pool - 20 Trip Book	3322	22,000	23,395	22,000	19000	(3,000)	-13.6%
Pool - 5 Trip Book					3,000		
Facilities Rental	3940	6,000	6,662	6,000	5500	(500)	-8.3%
Swimming Lessons	3330	7,000	6,155	7,000	5500	(1,500)	-21.4%
TOTAL INCOME		96,000	86,364	86,000	85,000	(1,000)	-1.2%
Salaries - Regular	5510	51,000	56,561	48,000	51,378	3,378	7.0%
Salaries - Overtime	5520	500	1,430	500	560	60	12.0%
Payroll Taxes	5530	4,718	-	4,440	4,488	48	1.1%
Worker's Comp.	5540	1,071	5,107	1,838	1,346	(492)	-26.8%
Departmental Adjustments	5580	-	(10,058)	-	-	-	0.0%
TOTAL PAYROLL EXPENSE		57,289	54,710	54,778	57,772	2,994	5.5%
						-	0.0%
Training/Conferances	5,710		184		500	500	0.0%
Telephone	5910	500	550	500	500	-	0.0%
Copy Machine Expense	5940	25	17	25		(25)	-100.0%
Printing	5950	-	-	-		-	0.0%
Office Supplies	5970	450	416	425	100	(325)	-76.5%
Miscellaneous Expense	5995	300	80	260	100	(160)	-61.5%
TOTAL ADMINISTRATIVE EXPENSE		1,275	1,247	1,210	700	(510)	-42.1%
Electricity	6210	6,200	6,037	6,200	6,000	(200)	-3.2%
Water & Sewer	6230	6,500	9,788	6,500	11,000	4,500	69.2%
TOTAL UTILITIES		12,700	15,825	12,700	17,000	4,300	33.9%
Cleaning Supplies	6460	1,300	86	100	900	800	800.0%
Annual Pool Cleaning	6480	1,200	541	475	900	425	89.5%
Other Supplies/Materials	7240	1,000		900	900	-	0.0%
TOTAL SUPPLIES		3,500	627	1,475	2,700	1,225	83.1%

DESCRIPTION	GL Acct	2010 Budget	2010 Actual	2011 Budget	2012 Budget Request	\$ Change	% Change
Chemicals	7360	8,000	13,944	10,000	9,000	(1,000)	-10.0%
Other Supplies/Materials	7440	500	919	100	1,500	1,400	1400.0%
TOTAL POOL EXPENSE		8,500	14,863	10,100	10,500	400	4.0%
Non-Cap. Furn & Fixtures	8020	800	1,053	1,050	750	(300)	-28.6%
Non-Cap. Small Appliances	8030	400	583	550	500	(50)	-9.1%
TOTAL NON-CAP PURCHASES		1,200	1,636	1,600	1,250	(350)	-21.9%
Credit/Charge		-	1,670	-	2,000	2,000	0.0%
Uniforms	8320	1,200	941	1,100	950	(150)	-13.6%
Cash (Over)/Short		-	37	-	-	-	0.0%
Trash Collection		350	364	236	500	264	111.9%
Pest Control	8710	-	-	-	-	-	0.0%
TOTAL OTHER EXPENSES		1,550	3,012	1,336	3,450	2,114	158.2%
TOTAL OPERATING EXPENSE		86,014	91,920	83,199	93,372	10,173	12.2%
Depreciation Expense *		6,600	6600	6,562	6,363	(199)	-3.0%
TOTAL DEPRE./MAINT.		6,600	6,600	6,562	6,363	(199)	-3.0%
TOTAL EXPENSES		92,614	98,520	89,761	99,735	9,974	11.1%
NET INCOME/<LOSS>		3,386	(12,156)	(3,761)	(14,735)	(10,974)	291.8%

* Note: Adjusted for CPCC

DESCRIPTION	GL Acct	2010 Budget	2010 Actual	2011 Budget	2012 Budget Request	\$ Change	% Change
Tennis Fees		5,070	4,786	4,875	4,878	3	0.1%
Daily Tennis Fees		300	200	200	100	(100)	-50.0%
Tennis Team Fees					455		
Facility Rental		500	635	635	500	(135)	-21.3%
TOTAL INCOME		5,870	5,621	5,710	5,933	223	3.9%
5950 Printing		-		-			
5995 Miscellaneous Expense		25	87	100	100	-	0.0%
TOTAL ADMINISTRATIVE EXPENSE		25	87	100	100	-	0.0%
7440 Other Supplies/Materials		90		90	100	10	11.1%
TOTAL GROUNDS EXPENSES		90	-	90	100	10	11.1%
8010 Non-Capital Tools Expense		220	543	250	400	150	60.0%
TOTAL NON-CAP PURCHASES		220	543	250	400	150	60.0%
TOTAL OPERATING EXPENSE		335	630	440	600	160	36.4%
Depreciation Expense		5,530	5,800	5,300	3174	(2,126)	-40.1%
2011 Reserve Initiative		-		-			
TOTAL DEPRECIATION		5,530	5,800	5,300	3,174	(2,126)	-40.1%
TOTAL EXPENSES		5,865	6,430	5,740	3,774	(1,966)	-34.3%
INCOME/<LOSS>		5	(809)	(30)	2,159		

DESCRIPTION	2010 Budget	2010 Actual	2011 Budget	2012 Budget Contract Agreement	2012 Budget Consulting Agreement	2012 Budget Traditional Request	\$ Change	% Change
Pro Operations								
Annual Associate	5,622	4,230	4,388	2,700	2,700	2,700	(1,688)	-38.5%
Annual Associate, Junior	-	-	-	-	-	-	-	0.0%
Corporate Membership	-	-	-	-	-	-	-	0.0%
18 Hole Annual Greens	119,064	99,825	106,843	99,825	89,000	90,000	(16,843)	-15.8%
Family Memberships	33,762	28,752	37,274	23,000	23,000	23,000	(14,274)	-38.3%
9 Hole Annual Greens	73,650	66,317	54,632	63,000	63,000	63,000	8,368	15.3%
Annual W/E and Twilight	10,799	11,979	10,229	8,000	8,000	8,000	(2,229)	-21.8%
5-day 18 Hole Greens	-	-	-	-	-	-	-	0.0%
Annual Greens, Junior Passbook	3,434	758	1,789	2,000	2,000	2,000	211	11.8%
Daily Greens Fee, Members	87,501	63,395	86,963	90,000	90,000	60,000	(26,963)	-31.0%
Daily Greens Fee, Guests	29,566	12,771	31,331	46,000	32,000	31,000	(331)	-1.1%
Full Course Rental	17,143	13,281	8,200	12,000	12,000	12,000	3,800	46.3%
Cart Tickets	88,157	78,676	89,708	99,000	89,000	89,000	(708)	-0.8%
Daily Cart Rentals	131,818	95,752	121,970	122,000	122,000	97,000	(24,970)	-20.5%
Club Cleaning & Storage	-	-	46	-	-	-	(46)	-100.0%
Locker Rental	858	572	799	800	800	800	1	0.1%
Handicap Fees	7,101	7,344	7,482	6,800	6,800	6,800	(682)	-9.1%
Range Income	22,995	18,576	21,797	22,000	22,000	22,000	203	0.9%
Merchandise Sales	50,000	42,677	42,432	43,000	43,000	43,000	568	1.3%
Merchandise Cost	(32,250)	(35,161)	(28,131)	(28,000)	(28,000)	(28,000)	131	-0.5%
Invitational Tournaments	23,000	22,130	10,907	11,000	11,000	11,000	93	0.9%
TOTAL INCOME	672,220	531,874	608,659	623,125	588,300	533,300	(75,359)	-12.4%
Salaries - Regular	136,625	133,435	138,172	142,710	142,710	142,710	4,538	3.3%
Salaries - Overtime	-	-	-	-	-	-	-	0.0%
Salaries - Sick Leave	-	686	-	-	-	-	-	0.0%
Payroll Taxes	11,416	10,435	10,763	10,747	10,747	10,747	(16)	-0.1%
Worker's Comp.	2,843	3,868	3,353	3,739	3,739	3,739	386	11.5%
Health/Life Benefits	4,494	4,963	4,856	4,646	4,646	4,646	(210)	-4.3%
401K Retirement	1,670	1,828	1,670	1,249	1,249	1,249	(421)	-25.2%
Pro Lessons	-	-	(8,030)	(8,030)	(8,030)	(8,030)	-	0.0%
Vacational Accrual/Other	-	-	1,525	-	-	-	(1,525)	-100.0%
Benefits Plus	-	-	-	-	-	-	-	0.0%
TOTAL PAYROLL EXPENSE	157,048	155,215	152,309	155,061	155,061	155,061	2,752	1.8%

DESCRIPTION	2010 Budget	2010 Actual	2011 Budget	2012 Budget Contract Agreement	2012 Budget Consulting Agreement	2012 Budget Traditional Request	\$ Change	% Change
Pro Shop								
Training/Conferences	100	-	-		100	100	100	0.0%
Dues/Subscriptions	700	1,144	908		1,000	1,000	92	10.1%
Telephone	1,800	1,979	2,048		2,000	2,000	(48)	-2.3%
Metered Postage	100	236	79		200	200	121	153.2%
Copy Machine Expense	200	159	155		200	200	45	29.0%
Printing	2,000	1,286	1,538		2,000	2,000	462	30.0%
Advertising	4,000	4,112	3,141		5,000	5,000	1,859	59.2%
Office Supplies	1,300	776	1,674		1,300	1,300	(374)	-22.3%
Invitational Tournaments	11,500	19,647	11,115		10,000	10,000	(1,115)	-10.0%
Handicap	5,760	5,775	5,342		6,000	6,000	658	12.3%
Miscellaneous Expense	350	173	363		300	300	(63)	-17.4%
TOTAL ADMINISTRATIVE EXPENSES	27,810	35,287	26,363		28,100	28,100	1,737	6.6%
Electricity	5,800	5,754	5,782		5,600	5,600	(182)	-3.1%
Water & Sewer	1,500	1,949	1,468		2,000	2,000	532	36.2%
TOTAL UTILITIES	7,300	7,703	7,250		7,600	7,600	350	4.8%
Pest Control	-	-	-		-	-	-	0.0%
Cleaning Supplies	2,500	1,648	2,193		2,200	2,200	7	0.3%
Trash Collection	1,620	1,695	1,475		1,700	1,700	225	15.3%
Janitorial Services	-	-	-		-	-	-	0.0%
TOTAL BUILDING R & M	4,120	3,343	3,668		3,900	3,900	232	6.3%
Golf Cart Expense	6,000	6,010	6,473		6,000	6,000	(473)	-7.3%
Range Expense	1,400	1,529	238		1,200	1,200	962	404.2%
TOTAL EQUIPMENT R & M	7,400	7,539	6,711		7,200	7,200	489	7.3%
Non-Cap. Purchases	500	166	550		500	500	(50)	-9.1%
Other Supplies & Materials	500	15	22		200	200	178	809.1%
Uniforms	-	-	-		-	-	-	0.0%
TOTAL NON-CAP PURCHASES	1,000	181	572		700	700	128	22.4%
Credit Card Expense	10,000	8,173	9,765		5,000	5,000	(4,765)	-48.8%
Cash (Over)/Short	-	(127)	97		-	-	(97)	-100.0%
Equip. Lease Obligations	50,069	50,070	50,070		45,000	45,000	(5,070)	-10.1%
TOTAL OTHER EXPENSES	60,069	58,116	59,932		50,000	50,000	(9,932)	-16.6%
TOTAL OPERATING EXPENSE	264,747	267,384	256,805	252,561	252,561	252,561	(4,244)	-1.7%
Depreciation Expense *	3,277	-	1,461	867	867	867	(594)	-40.7%
TOTAL DEPRE./MAINT.	3,277	-	1,461	867	867	867	(594)	-40.7%
TOTAL PRO EXPENSES	268,024	267,384	258,266	253,428	253,428	253,428	(4,838)	-1.9%

DESCRIPTION	2010 Budget	2010 Actual	2011 Budget	2012 Budget Contract Agreement	2012 Budget Consulting Agreement	2012 Budget Traditional Request	\$ Change	% Change
Golf Maintenance								
Salaries - Regular	252,298	226,386	221,475		283,000	283,000	61,525	27.8%
Salaries - Overtime	4,500	8,095	4,936		4,500	4,500	(436)	-8.8%
		2,756			-	-	-	0.0%
Payroll Taxes	20,191	18,689	18,052		22,000	22,000	3,948	21.9%
Worker's Comp.	5,239	6,832	4,135		10,000	10,000	5,865	141.8%
Health/Life Benefits	25,749	19,076	18,856		26,400	26,400	7,544	40.0%
401K Retirement	4,656	3,007	2,835		4,000	4,000	1,165	41.1%
Outside Consultant	-		250				(250)	-100.0%
Vacation Accrual	-		(4,855)				4,855	-100.0%
Benefits Plus	-		-				-	0.0%
New Personnel Initiatives	-		-				-	0.0%
Drainage/Snow	(19,471)		(2,918)				2,918	-100.0%
Project Credit	(15,000)	(3,488)	-				-	0.0%
TOTAL PAYROLL EXPENSE	278,162	281,353	262,766	incl	349,900	349,900	87,134	33.2%
							-	0.0%
Administrative Expenses								
Training/Conferences	700	240	210		700	700	490	233.3%
Dues/Subscriptions	400	1,222	683		700	700	17	2.5%
Telephone	2,200	2,060	2,612		2,700	2,700	88	3.4%
Metered Postage		-					-	0.0%
Copy Machine/Postage Expense	100	9	9				(9)	-100.0%
Printing		-					-	0.0%
Advertising		-					-	0.0%
Office Supplies	625	238	638		600	600	(38)	-6.0%
Miscellaneous Expense	-	243	82		100	100	18	22.0%
Cleaning Supplies	350	316	446		400	400	(46)	-10.3%
TOTAL ADMINISTRATIVE EXPENSE	4,025	4,012	4,234	incl	4,800	4,800	566	13.4%
							-	
Gas & Oil Expense	7,000	7,016	6,477		8,000	8,000	1,523	23.5%
Vehicle Repair & Maint	2,000	733	1,288		1,200	1,200	(88)	-6.8%
Vehicle Taxes/Licenses	170	201	46		200	200	154	334.8%
TOTAL TRANSPORTATION EXPENSE	9,170	7,949	7,811	incl	9,400	9,400	1,589	20.3%
							-	
Utilities								
Electricity	4,600	4,316	3,663		4,000	4,000	337	9.2%
Water & Sewer	3,200	2,306	2,691		2,800	2,800	109	4.1%
LP Gas	3,600	4,698	3,549		5,000	5,000	1,451	40.9%
Trash Collection	900	1,046	942		1,300	1,300	358	38.0%
TOTAL UTILITIES	11,400	11,320	9,903	13,100	13,100	13,100	3,197	32.3%

DESCRIPTION	2010 Budget	2010 Actual	2011 Budget	2012 Budget Contract Agreement	2012 Budget Consulting Agreement	2012 Budget Traditional Request	\$ Change	% Change
Golf Maintenance								
Equipment R&M							-	
Fuels/Lubricants	7,000	7,044	7,110		6,000	6,000	(1,110)	-15.6%
Parts/Outside Labor	25,000	25,028	29,018		20,000	20,000	(9,018)	-31.1%
Equipment Rental	500	324	239		300	300	61	25.5%
Service Contracts		137					-	0.0%
Other Equipment Expense	500	869	556		900	900	344	61.9%
TOTAL EQUIPMENT R & M	33,000	33,402	36,923	incl	27,200	27,200	(9,723)	-26.3%
Grounds R&M								
Lumber	-	85	-				-	0.0%
Paint/Hardware	-	333	9				(9)	-100.0%
Aerisols	-		-				-	0.0%
Sand	-		-	3,200	3,200	3,200	3,200	0.0%
Fertilizers	10,000	6,667	5,895		16,000	16,000	10,105	171.4%
Chemicals	30,000	32,478	25,051		37,000	37,000	11,949	47.7%
Seed/Sprigs/Sod	5,000	7,636	3,388		5,500	5,500	2,112	62.3%
Top Dressing	7,000	14,874	8,351		12,300	12,300	3,949	47.3%
Lime	-		-		-	-	-	0.0%
Landscaping/Tree Work	1,000		2,289		2,500	2,500	211	9.2%
Irrigation Pipe		460					-	0.0%
Paving/Drainage	-	859	1,757				(1,757)	-100.0%
Other Supplies & Material	1,000	3,197	2,783		1,000	1,000	(1,783)	-64.1%
Improvement Projects	-		-				-	0.0%
TOTAL GROUNDS R & M	54,000	66,589	49,523	incl	77,500	77,500	27,977	56.5%
Irrigation Wiring	2,000	57	5,359		2,000	2,000	(3,359)	-62.7%
Sprinklers/Irrigation Pipe	4,500	6,503	3,762		6,000	6,000	2,238	59.5%
Irrigation Electricity	8,000	12,846	11,316	10,000	10,000	10,000	(1,316)	-11.6%
Misc. Irrigation Mat.	1,500	1,883	497		1,500	1,500	1,003	201.8%
TOTAL IRRIGATION EXPENSE	16,000	21,289	20,934	incl	19,500	19,500	(1,434)	-6.9%
Non-Capital Tools Expense	2,000	1,853	1,262		1,500	1,500	238	18.9%
Non-Cap. Furn & Fixtures					200	200	200	0.0%
Non-Cap. Small Appliances		353					-	0.0%
Other Non-Capital	500		530				(530)	-100.0%
Uniforms	-		152				(152)	-100.0%
Safety Equipment	500	1,046	833		1,000	1,000	167	20.0%
TOTAL NON-CAP PURCHASES	3,000	3,252	2,777	incl	2,700	2,700	(77)	-2.8%
Equip. Lease Obligations	14,412	14,864	14,414	13,000	13,000	13,000	(1,414)	-9.8%
TOTAL LEASE EXPENSES	14,412	14,864	14,414	13,000	13,000	13,000	(1,414)	-9.8%

GOLF

DESCRIPTION	2010 Budget	2010 Actual	2011 Budget	2012 Budget Contract Agreement	2012 Budget Consulting Agreement	2012 Budget Traditional Request	\$ Change	% Change
Golf Maintenance								
TOTAL OPERATING EXPENSE	423,169	444,030	409,285	39,300	517,100	517,100	107,815	26.3%
Depreciation Expense *	22,000		17,401	13,651	13,651	13,651	(3,750)	-21.6%
TOTAL DEPRE./MAINT.	22,000	-	17,401	13,651	13,651	13,651	(3,750)	-21.6%
B. Casper contribution to Equip Lease and Utilities 12K & 4.8K				(16,800)				
B. Casper Maintenance Contract Negotiated reductions				\$ 515,300				
Adj Manag Fee (8,000)				\$ (32,000)				
Credit no uniforms (3,000)								
Credit Landscape (9,000)								
Credit Salaries (12,000)								
Consulting Fee \$ 25,000					25,000			
TOTAL GOLF MAINT EXPENSES	445,169	444,030	426,686	519,451	555,751	530,751	104,065	24.4%
TOTAL GOLF MAINT EXPENSES	445,169	444,030	426,686	519,451	555,751	530,751	104,065	24.4%
TOTAL PRO EXPENSES	268,024	267,384	258,266	253,428	253,428	253,428	(4,838)	-1.9%
TOTAL OVERALL EXPENSES	\$ (713,193)	\$ (711,414)	\$ (684,952)	\$ (772,879)	\$ (809,179)	\$ (784,179)		
TOTAL REVENUE	672,220	531,874	608,659	623,125	533,300	533,300		
NET INCOME<LOSS>	(40,973)	(179,540)	(76,293)	(149,754)	(275,879)	(250,879)	(174,586)	228.8%

SECURITY

DESCRIPTION	GL Acct	2010 Budget	2010 Actual	2011 Budget	2012 Budget Request	\$ Change	% Change
Barcode Income (Commercial)		13,000	9,138	11,000	11000	-	0.0%
Bar Code/(Gate Card) Income		55,000	53,137	55,000	55000	-	0.0%
Guest Barcodes		24,000	19,680	20,000	20000	-	0.0%
Miscellaneous Income		4,000	1,122	2,100	2100	-	0.0%
Compliance Fees		7,500	6,963	8,000	5000	(3,000)	-37.5%
ECC Fees		17,630	20,080	16,480	17850	1,370	8.3%
Disclosure Packet		20,500	16,715	15,100	15100	-	0.0%
TOTAL INCOME		141,630	126,835	127,680	126,050	(1,630)	-1.3%
Salaries - Regular		610,721	553,930	591,397	\$ 604,039	12,642	2.1%
Salaries - Overtime		7,500	7,006	7,500	7500	-	0.0%
Salaries - Sick Leave			16,939			-	0.0%
Payroll Taxes		46,504	45,930	48,666	\$ 49,300	634	1.3%
Worker's Comp.		11,999	16,699	22,938	\$ 15,826	26,362	114.9%
Health/Life Benefits		46,422	49,391	48,690	\$ 51,245	2,555	5.2%
401K Retirement		9,794	10,385	10,175	\$ 9,477	(698)	-6.9%
Benefits Plus		-	-	-		-	0.0%
Vacation Accrual/Other		-	-	-		-	0.0%
Personnel Initiatives		(1,000)		(1,000)		1,000	-100.0%
TOTAL PAYROLL EXPENSE		731,940	706,858	728,366	737,387	9,021	1.2%
Training/Conferences		4,400	5,667	5,000	5600	600	12.0%
Dues/Subscriptions		1,500	1,280	1,000	1000	-	0.0%
Telephone		10,000	18,418	15,000	15000	-	0.0%
Metered Postage			71				
Insurance					15000	15,000	0.0%
Gate Telephones		10,000	14,642	12,000	12000	(7,000)	-58.3%
Bar Codes/(Gate Cards)		7,800	4,224	5,000	5000	(4,700)	-94.0%
Copy Machine Expense		300	294	300	300	1,200	400.0%
Office Supplies		1,300	1,517	1,500	1500	6,500	433.3%
ECC Expenses		8,000	6,758	8,000	8000	(7,500)	-93.8%
Water Safety			1,035				
Miscellaneous Expense		500	743	500	500	-	0.0%
TOTAL ADMIN EXPENSE		43,800	54,649	48,300	63,900	15,600	32.3%

SECURITY

DESCRIPTION	GL Acct	2010 Budget	2010 Actual	2011 Budget	2012 Budget Request	\$ Change	% Change
Gas & Oil Expense		26,000	24,369	24,000	24000	-	0.0%
Vehicle Repair & Maint		8,000	6,720	7,500	7500	-	0.0%
Vehicle Taxes/Licenses		300	258	300	300	-	0.0%
TOTAL TRANSPORTATION		34,300	31,346	31,800	31,800	-	0.0%
Electricity		7,000	5,984	6,500	6500	-	0.0%
Water & Sewer		1,300	1,625	1,800	2500	700	38.9%
TOTAL UTILITIES		8,300	7,609	8,300	9,000	700	8.4%
Cleaning Supplies		500	617	550	550	-	0.0%
Trash Collection		145	161	150	150	-	0.0%
Other Supplies & Materials		-	141	-	-	-	0.0%
TOTAL BUILDING R & M		645	919	700	700	-	0.0%
Parts/Outside Labor		2,000	1,591	1,100	1100	-	0.0%
Gate Repair		19,000	16,389	16,900	16900	-	0.0%
Service Contracts		2,150	1,950	1,950	1950	-	0.0%
Other Equipment Expense		300	745	300	300	-	0.0%
TOTAL EQUIPMENT R & M		23,450	20,675	20,250	20,250	-	0.0%
Non-Cap. Furn & Fixtures		-	-	-	-	-	0.0%
Non-Cap. Equipment		2,300	3,473	3,200	9600	6,400	200.0%
TOTAL NON-CAP PURCHASES		2,300	3,473	3,200	9,600	6,400	200.0%
Uniforms		3,000	1,736	3,000	3000	-	0.0%
Police Supplies		1,700	455	1,700	2500	800	47.1%
Water Safety		1,500	-	1,100	1100	-	0.0%
TOTAL OTHER EXPENSES		6,200	2,191	5,800	6,600	800	13.8%
TOTAL OPERATING EXPENSE		850,935	827,720	846,716	879,237	32,521	3.8%
Depreciation Expense		56,655	56,655	25,000	23122	(1,878)	-7.5%
TOTAL DEP/MAINT.		56,655	56,655	25,000	23,122	(1,878)	-7.5%
TOTAL EXPENSES		907,590		871,716	902,359	30,643	3.5%
TOTAL INCOME/<LOSS>		(765,960)		(744,036)	(776,309)	(32,273)	4.3%